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# The Journal of Nonprofit Innovation

An Online Journal for Academic Research and Thought Papers on Community and Global Issues

#### **Edition: Trauma-Informed Approaches**

→ Latest Research & Statistics

→ Articles: Yoga for Mental Health

→ Nonprofit Spotlights







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#### **COMPILED & EDITED BY**

WikiCharities Editorial Board & Staff



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#### **Trauma-Informed Approaches**

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#### Trauma: Definitions and Stats

**Trauma Defined:** "Trauma is the experience of, or perception of, something disturbing or dangerous." -Julie Karlinsey, LMT, CMHC

**Trauma Statistics**: "Estimates: six in 10 men and five in 10 women experience at least one trauma... in their lives. Trauma and distress can arise from a wide array of causes, including domestic violence, sexual assault, racism, bias, harassment, economic uncertainty, political division, and more. New challenges arise every day, and conflict and strife anywhere in our globally connected world affect us all." <u>– Harvard Business Review, March 2022, by Katherine Manning.</u>

**Trauma-Informed Care Defined:** "Trauma-informed care shifts the focus from "What's wrong with you?" to "What happened to you?" A trauma-informed approach to care acknowledges that (you) need to have a complete picture of a (person's) life situation – past and present – in order to provide effective care." – Trauma-Informed Care Implementation Resource Center, Nonprofit Organization.

"6 out of 10 men and 5 out of 10 women experience at least one trauma in their lives."

#### Research & Statistics: Trauma-Informed Care

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Trauma-Informed Care (TIC)

Trauma Services

**Trauma Needs** 



**Mindfulness** 

Yoga for Mental Health

Trauma Awareness

Tai Chi

**Sound Therapy** 

Aromatherapy

Massage

**Talk Therapy** 

## Latest Research & Statistics: Trauma-Informed Care

Compiled by Editorial Member, Journal of Nonprofit Organization

It is important for nonprofit leaders to be aware of the latest research in their field. Research encourages a nonprofit organization to find the most recent information available and be part of using best practices. As nonprofit organizations use best practices, outcomes are improved. There is a growing concern about gaps existing between nonprofit organizations operating on the ground and the information being discovered through the latest research.

The Journal of Nonprofit Innovation provides a way for nonprofit leaders to stay up to date on the latest research and submit thoughts papers on their experiences. Are you interested in submitting an article, thought paper or nonprofit spotlight to this journal? Visit us at: <a href="https://www.wikicharities.org/journal-of-nonprofit-innovation">https://www.wikicharities.org/journal-of-nonprofit-innovation</a>

#### Research & Statistics: Trauma-Informed Care

Case Study 1: Trauma-Informed
Care for Children and Young
People Who Have Been
Trafficked: From Theory to
Practice



From Sarah Boutros, *Archives of Disease in Childhood*; London Vol. 106, Iss. Suppl 1, (Oct 2021).

Background. Human trafficking is known as modern day slavery, and it is a human rights violation that impacts millions of children and young people (CYP) around the globe. "Research suggests a high prevalence of physical and mental health consequences from the trauma experienced, with potentially profound neuro-developmental and lifelong health consequences for survivors. Traumainformed care (TIC), which aims to meet the complex and unique needs of trauma survivors, is suggested as a way of working with trafficked CYP." There is currently little research on the needs of trafficked children and young people and how to address these needs by implementing TIC approaches.

**Objectives.** This article addresses the need to understand current TIC practices for children and young people (CYP) who have been trafficked and to add to the research on strategic care provision for trafficked CYP.

**Methods.** "Twelve experts working with trafficked CYP from a variety of professions were interviewed on their experiences of using TIC in practice. The semi-structured interviews included four main sections: (1)

Defining trauma-informed care, (2) Participant's background, (3) Sharing a story of an anonymized case illustrating good quality TIC in practice with a trafficked CYP, (4) Reflections and vision for the future. A thematic analysis of the data was then undertaken to gain a deeper understanding of TIC in practice. Particular attention was paid to ensuring confidentiality of the CYP whose stories were being shared throughout the interviews."

Results. There are 4 key themes discovered in this study, also showing several sub-themes, as follows: "(a) TIC starts with a holistic understanding of human trauma that includes understanding trauma and how it manifests, understanding CYP specific needs, and professionals seeing and hearing CYP. (b) TIC is primarily a relational model of care. Safety is a prerequisite to building a trusting relationship between provider and CYP, giving choices and collaborating with CYP helps give them back control, time is needed to build these relationships, and empowering trafficked CYP through a strength-based approach is key for recovery.

(c) For TIC to be effective the whole system needs to be trauma-informed as currently the system causes a lot of retraumatisation. A trauma-informed system would work collaboratively, and training would need to be an integral part of that system.

(d) The foundations of TIC already exist in current care practice. It is a model of care that is CYP-centred, holistic, and compassionate. Creating TIC structures also helps decrease vicarious trauma for providers."

Conclusions. "This study has suggested a traumainformed model of care for trafficked CYP that puts the
provider-CYP relationship at its heart with a
foundational basis of knowledge and understanding of
trauma and its manifestations in CYP. It suggested a
universal trauma-informed system with effective
collaboration between professional groups to
better address the complex needs of trafficked
CYP. Finally, this study found that the foundations of
TIC already exist in current practice and that, where TIC
structures are in place, vicarious trauma can be
reduced for providers." There needs to be further
research, particularly with children and young people,
to meet the needs of these individuals.

#### Case Study 2: Evaluation of Trauma Informed Care Training at a Level I Pediatric Trauma Center (PTC)

From Kelly, R; Russell, K N; Voith, LA; Huth-Bocks, A; Krock, M; et al., *Injury Prevention;* London, Vol. 27, Iss. Suppl 3, (Apr 2021).

#### **Abstract**

#### **Statement of Purpose**

"To evaluate baseline attitudes and confidence related to providing Trauma Informed Care (TIC) and quality of professional life of Emergency Department (ED) Staff at a Level I PTC, and to examine pre-post changes after a training session." This study hypothesizes that "TIC training will improve attitudes and confidence in delivering TIC."

#### Methods/Approach

This study involved 76 healthcare professionals who completed a pre-post survey as part of a TIC training at an urban, midwestern Level I PTC. "The training consisted of one 3-hour session covering the impact and pervasive nature of trauma, recognizing traumatic stress, and benefits of providing a healing environment. The survey included demographic questions, the Attitudes Related to Trauma- Informed Care Scale (ARTIC) measuring trauma-informed knowledge and attitudes, and the Professional Quality of Life Scale (ProQOL) measuring burnout and secondary trauma."

#### **Results**

Participants showed relatively high compassion levels, and more than half of the participants identified with low levels of burnout and secondary trauma. "Compared with pretraining (n=76), participants demonstrated a statistically significant increase (p < 0.05) in TIC knowledge and attitudes post-training (n = 35)."

#### Conclusions

"Though ED staff began with relatively high levels of trauma-informed attitudes and beliefs, the training yielded a positive increase in those attitudes. Given the small sample size and the fact that less than half of all participants who received training completed the survey, the attitudes captured may be skewed towards participants who had higher baseline attitudes and were more motivated to deliver TIC. This provides an opportunity to adjust the training to improve engagement."



#### **Significance**

When we apply TIC to patients who experience traumatic injuries, TIC has the potential to show positive impact. This could also apply to healthcare professionals who may experience secondary traumatic stress through providing care. "Improvement in staff attitudes after the training session suggests possible benefits of continued TIC training."

Kelly, R., Russell, K. N., Voith, L. A., Huth-Bocks, A., Krock, M., M, S. A., & Barksdale, E. M. (2021). 0057

Evaluation of trauma informed care training at a level I pediatric trauma center (PTC). *Injury Prevention, 27*, A15. https://doi.org/10.1136/injuryprev-2021-SAVIR.37

#### Case Study 3: Next Steps:

Applying a Trauma-Informed Model to Create an Anti-Racist Organizational Culture

From Esaki, Nina; Reddy, Maxine; Bishop, Cameron T. *Behavioral Sciences; Basel* Vol. 12, Iss. 2, (2022).

#### **Abstract**

"Although there has been a significant increase in the delivery of evidence-supported, trauma-informed care

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over the past few years, there has been less discussion around the consideration of the broader cultural, political, and societal factors that contextualize client trauma and that also need to be recognized and understood to promote healing and prevent future trauma. In support of sharing some best practices and lessons learned, this article provides a case study of one agency that has used the Sanctuary Model®, an evidence-supported, traumainformed organizational change model, to introduce the practice of cultural humility with staff as a facilitator of improved service delivery for clients from culturally marginalized communities. The model supports these endeavors through the adherence to the seven commitments, a set of organizational values for creating a trauma-informed community, allowing for all voices to be heard and considered and providing opportunities to begin the repair of previous experiences of inequity and suppression. Through the board of directors, leadership, and staff, the organization transformed its culture into one that truly supports and embraces diversity, equity, and inclusion in its operation for the benefit of both staff and clients alike."

#### **Trauma-Informed Care**

"Cultural awareness, responsiveness, and understanding are essential to increasing access and improving the standard of trauma-informed care for children, families, and communities. Trauma-informed systems acknowledge the compounding impact of structural inequity and are responsive to the unique needs of diverse communities as represented by culture, history, race, gender, location, and language. Given the systemic roots of inequities, truly trauma-informed services require culturally responsive involvement across organizations, communities, and service sectors to reduce barriers, overcome stigma, address social adversities, and promote positive ethnic identities [23]."

#### **Sanctuary Model**

"One evidence-supported, trauma-informed organizational change intervention that has offered agencies a framework to advance an anti-racist organizational culture is the Sanctuary Model® [26,39]. The Sanctuary Model is an organizational culture intervention designed to support and facilitate the development of structures, processes, and behaviors that can counteract traumatic experiences or extended exposure to adversity [40]. The

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Sanctuary Model provides organizations with a blueprint for creating trauma-informed communities through organizational change efforts [41,42]. Created by Bloom, along with her colleagues Foderaro, a clinical social worker, and Ryan, a clinical nurse practitioner, the Sanctuary Model is an organizational change model born from their work in a psychiatric inpatient hospital for adults [43,44]. The Sanctuary Institute at Andrus is the training and consulting home of the Sanctuary Model, having developed specific training and implementation milestones, and it is currently focused on delivery to and support for human services organizations.

This model defines sanctuary as a place of temporary refuge that allows for a different kind of social experience, where some of the usual societal rules are suspended and where the culture promotes safety not only for the clients, but for the staff as well [45]. The Sanctuary Model is a full systems approach to changing organizational culture [41]. Bloom [46], through this model, thinks that the primary component that leads to change is the creation of a safe, nonviolent community that promotes recovery for all individuals, and helps survivors of trauma and chronic stress to move past the effects of the trauma and stress by rebuilding and creating healthy attachments. Community in this respect refers to an organization and to departments within an organization, usually in the business of human services. This approach utilizes specific structures, practices, and behaviors to transform an organization [42].

Using four pillars as a foundation, the Sanctuary Model offers a lens for understanding behavior, both individual and organizational, as a manifestation of chronic and overwhelming experiences.

The four pillars are trauma theory, the seven commitments, the SELF framework, and the Sanctuary tools."

#### **Discussion and Implications**

"Understanding the culture change that implementing the Sanctuary Model brings can help other human service organizations that are considering models of systems-based, trauma-informed culture change, specific to the work of cultural humility and anti-racism. The Sanctuary Model supports these endeavors through the adherence to the seven commitments, the organizational values to creating a trauma-informed community, allowing all voices to be heard and considered and providing opportunities to begin to repair previous experiences of inequity and suppression. Through the board of directors, leadership, and staff of a human services agency, an organization can transform the organizational culture

into one that truly supports and embraces diversity, equity, and inclusion in its operations, in support of both staff and clients alike."

Esaki, N., Reddy, M., & Bishop, C. T. (2022). Next Steps: Applying a Trauma-Informed Model to Create an Anti-Racist Organizational Culture. *Behavioral Sciences*, *12*(2), 41. https://doi-

org.aspenuniversity.idm.oclc.org/10.3390/bs12020041

## **Case Study 4:** "We really need this": Trauma-informed yoga for Veteran women with a history of military sexual trauma

From Braun, Tosca D; Uebelacker, Lisa A; Ward, Mariana; Cathryn Glanton Holzhauer; McCallister, Kelly, *Complementary Therapies in Medicine*; Kidlington, Vol. 59, (Jun 2021).

#### **Abstract**

"Up to 70% of women service members in the United States report military sexual trauma (MST); many develop post-traumatic stress disorder (PTSD) and co-occurring disorders. Trauma-informed yoga (TIY) is suggested to improve psychiatric symptoms and shown feasible and acceptable in emerging research, yet no work has evaluated TIY in MST survivors. The current quality improvement project aimed to examine TIY's feasibility, acceptability, and perceived effects in the context of MST."

#### **Interventions**

"Extant TIY program (Mindful Yoga Therapy) adapted for Veteran women with MST in concurrent psychotherapy."

#### **Results**

There was a reporting from the women of TIY being acceptable. "In qualitative interviews, women reported improved symptom severity, diet, exercise, alcohol use, sleep, and pain; reduced medication use; and themes related to stress reduction, mindfulness, and self-compassion. Regarding quantitative change, results suggest acute reductions in negative affect following yoga sessions across participants, as well as improved affect dysregulation, shame, and mindfulness T1 to T2."

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#### Conclusions

The veteran women and MST survivors who participated in this study indicated that TIY is helpful with perceived behavioral health benefits. "Results suggest TIY may target psychosocial mechanisms implicated in health behavior change (stress reduction, mindfulness, affect regulation, shame). Formal research should be conducted to confirm these QI project results."



Braun, T. D., Uebelacker, L. A., Ward, M., Cathryn, G. H., McCallister, K., & Abrantes, A. (2021). "We really need this": Trauma-informed yoga for Veteran women with a history of military sexual trauma. *Complementary Therapies in Medicine, 59* https://doiorg.aspenuniversity.idm.oclc.org/10.1016/j.ctim.2021.102729

## **Case Study 5:** SOS: A Simple Trauma-Informed Strategy for Teachers

From Hutchison, Brian. YC Young Children; Washington Vol. 74, Iss. 4, (Sep 2019): 86-87.

#### **Abstract**

"A child's trauma response can be violent, with the child hitting others, harming himself, or destroying objects-but the teacher remaining calm, and caring is critical to resolving the situation in the short term and building the child's social and emotional skills in the long term. First and foremost, it shares key research that shows teachers can make a difference: About the author Brian Hutchison, PhD, LPC, CCCE, is department chair and associate professor of counselor education at New Jersey City University."

Hutchison, B. (2019). SOS: A Simple Trauma-Informed Strategy for Teachers. YC Young Children, 74(4), 86-87. https://aspenuniversity.idm.oclc.org/login?url=https://www-proquest-com.aspenuniversity.idm.oclc.org/scholarly-journals/sos-simple-trauma-informed-strategy-teachers/docview/2293633446/se-2

### **Case Study 6:** Yoga Interventions Involving Older Adults

Journal of Gerontological Nursing; Thorofare Vol. 48, Iss. 2, (Feb 2022): 43-52.

#### **Abstract**

"There is growing scientific evidence that yoga interventions have positive impacts on health in community-dwelling older adults. Older adults are an exponentially growing cohort; efforts to improve their health can also contribute to community health. The objective of the current integrative review was to examine quantitative evidence concerning effectiveness of yoga interventions related to the health of community-dwelling older adults. Six studies met inclusion criteria of community-dwelling older adults, randomized controlled trial (RCT) design, and yoga intervention in the past 10 years. Hatha yoga was most frequently used; interventions were well-received with high adherence rates. Benefits from participation in yoga included improvements in psychological and physical health, such as reductions in anger, anxiety, and fear of falling, and increases in well-being, self-efficacy, improved executive and immunological function, strength, and balance. Findings reveal that additional welldesigned yoga RCTs are indicated with longer intervention and follow up to assess lifespan changes. [Journal of Gerontological Nursing, 48(2), 43-52.]"

#### Benefits included improvements in psychological and physical health, such as

- reductions in anger, anxiety, and fear of falling.
- increases in well-being, self-efficacy,
- improved executive and immunological function, strength, and balance.

Yoga Interventions Involving Older Adults: Integrative Review. (2022). *Journal of Gerontological Nursing*, 48(2), 43-52. <a href="https://doiorg.aspenuniversity.idm.oclc.org/10.3928/00989134-20220110-05">https://doiorg.aspenuniversity.idm.oclc.org/10.3928/00989134-20220110-05</a>

## **Case Study 7:** Effects of Tai Chi on Patients with Mild Cognitive Impairment

From Lin, Run; Cui, Shaoyang; Yang, Juan; Yang, Huijun; Feng, Zitong; et al. *BioMed Research International;* New York, Vol. 2021, (2021).

#### **Abstract**

"Background and Purpose. Mild cognitive impairment (MCI) is a common condition, which threatens the quality of life of older adults. Tai Chi (TC) is growing in popularity among patients with MCI. This study is aimed at evaluating the effectiveness and safety of TC in older adults with MCI."



#### **Practical Implications and Recommendations for Future Studies**

"This meta-analysis suggests that **Tai Chi can safely** improve cognitive function and physical activities in older adults with MCI when used with appropriate frequency and duration. It provides positive evidence for clinicians that this may be a conducive treatment for this population. Tai Chi may improve plasma BDNF, and therapeutic effects could be documented by serial measurements.

Originating from traditional Chinese medicine theories, TC training sessions in the evaluated studies varied regarding frequency, duration, and mode. Hence, in future studies, we recommend standardizing the TC treatment plan, including defined mode, duration, and frequency, to further investigate the comprehensive effectiveness of TC in MCI patients. Meanwhile, to promote population representativeness and avoid bias, recruiting criteria need to be more specific and systematic. Furthermore, the improvement between cognitive domains should be compared to further investigate the pertinency of TC therapy. Thus, more specific functional neuroimaging, vascular biochemical markers, and more sensitive and objective measurement methods are needed in the future.

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#### **Conclusions**

This meta-analysis indicates that **Tai Chi has positive** clinical effects on cognitive function (global cognitive function, memory and learning, executive function, etc.), and physical abilities of older adults with MCI and provides a feasible approach to MCI management. Despite these positive results, it is hasty to arrive at a definite conclusion regarding the positive effect of TC for the treatment in older adults with MCI due to the general methodological quality and the heterogeneity of the included RCTs in this study. To provide stronger evidence, more multicenter, double-blinded, and placebo-controlled RCTs are required in the future."

Lin, R., Cui, S., Yang, J., Yang, H., Feng, Z., Wahner-Roedler, D., Zhou, X., Salinas, M., Mallory, M. J., Do, A., Bublitz, S. E., Chon, T. Y., Tang, C., Bauer, B. A., & Xu, M. (2021). Effects of Tai Chi on Patients with Mild Cognitive Impairment: A Systematic Review and Meta-analysis of Randomized Controlled Trials. BioMed Research International, 2021https://doi.org/10.1155/2021/5530149

#### Wild Ice Jewelry



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**Case Study 8:** The Effects of Aroma Essential Oil Inhalation on Stress, Pain, and Sleep Quality in Laparoscopic Cholecystectomy Patients

Lee, JiA; Hur, Myung-Haeng. *Asian Nursing Research;* Seoul, Vol. 16, Iss. 1, (Feb 2022): 1-8.



#### Abstract Summary Purpose

"Patients undergoing cholecystectomy report experiencing stress related to the surgery, complaining of pain and poor sleep quality. Aromatherapy is

known to have positive effects on these complaints. However, the effect of aromatherapy on cholecystectomy patients has yet to be determined. The aim of this study, therefore, was to investigate the effects of aromatherapy on laparoscopic cholecystectomy patients' stress, pain, and sleep quality."

#### Methods

"This study was a randomized controlled trial involving 69 adults who underwent laparoscopic cholecystectomy. Essential oil therapy was given to an intervention group, and almond oil was given to a placebo group. The outcome variables were stress, pain, and sleep quality."

#### **Conclusion**

"The results of this study showed that inhalation of a blended oil comprising lavender, ylang-ylang, marjoram, and neroli for two days following surgery relieves stress, alleviates pain, and is helpful for sleep. Thus, nursing intervention using a blended aromatherapy oil inhalation method will benefit postoperative patients by improving recovery times, thereby expediting their return to daily life."

Lee, J., & Hur, M. (2022). The Effects of Aroma Essential Oil Inhalation on Stress, Pain, and Sleep Quality in Laparoscopic Cholecystectomy Patients: A Randomized Controlled Trial. *Asian Nursing Research*, *16*(1), 1-8. https://doi.org/10.1016/j.anr.2021.11.002

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#### **Article: Yoga and Healing**

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#### TITL

Yoga for Mental Health and Healing

#### **AUTHOR**

Angie Holzer, EdD

#### **TOPICS**

Yoga, Depression, Anxiety, Healing, Mindfulness, Meditation, Breath, Awareness, Body Movement



#### Yoga for Mental Health and Healing

-By Angie Holzer, EdD

**Overview:** Yoga has been shown to be a great tool in dealing with a variety of different mental health topics. To utilize yoga as a healing tool, there needs to be a broader understanding of yoga beyond using yoga as an exercise. When we engage other aspects of yoga into our practice, such as mindfulness and pranayama (breath), we increase the possibilities of healing by making it a holistic approach.

"Yoga is a great way to experience your body and all the sensations that arise, which can aid in the healing process."

- Dr. Angie Holzer

#### **Yoga for Mental Health**

By Dr. Angie Holzer, EdD, MBC

**About the Author:** Dr Holzer is a leading expert in yoga for mental health. She completed her yoga training in Rishikesh India with Yogi Dinesh. She is certified in trauma-informed yoga, adaptive yoga, yoga for cancer survivors, and yoga for mental health at Stanford University where she taught yoga and mindfulness from 2017-2021. She has a doctorate in organizational leadership and a master's in educational counseling. Learn more at <a href="https://www.yogawillheal.com">www.yogawillheal.com</a>

What is Yoga? Yoga is a holistic approach to living a balanced life. As we practice yoga, we need to remember that yoga is not simply a way to exercise the body, instead there are 8 limbs of yoga. Often, our focus is on the third limb (asana), focusing on movement and the body. As we use yoga for mental health, we need to be mindful of involving the other elements that include eating healthy, letting go of things harmful, pranayama (breath work), focus, concentration and meditation. When we use yoga as a tool, we open the door to healing.

When practicing yoga, we need to involve all areas as we hold postures (asana), take deep breaths (pranayama), focus inward/being mindful of how we feel (pratyahara), concentrating on the present moment (dharana), and meditating on a mantra (dhyana). Being mindful of what is happening in our body and mind, and then learning to let go of things we cannot control.

Yoga: A Tool to Help in the Healing Process. Yoga can help us become mindful of the sensations of the body that will help us know when we can push ourselves and when we need to be kind and release a pose. Yoga can help us bring awareness to our thoughts, giving us the space to recognize unhealthy thought patterns, learning to refocus, and training ourselves to stay in the present moment. Yoga gives us the tools to refocus our worries back to our breath, helping us be in the present moment and thus reducing anxiety for the future. Yoga is a great way to experience the sensations of our body as we hold poses and breathe, then notice what comes up (A., V. der K. B. (2015).

#### 8 Limbs of Yoga

The following are the Yoga Sutras of Patanjali, referring to the 8 limbs of yoga. Each offers guidance on how to approach mental health.

- 1) Yamas (Self-Restraint) things we remove from our life to bring ourselves into alignment as we move towards a union of body and mind. Mental Health: Learning what to remove from our lives that can often promote unhealthy reactions and responses. This can include removing junk food, decreasing social media intake, or even establishing ethical standards in our life to help with discipline.
- 2) Niyamas (Observance) a combination of attitude and action. These are standards to move towards over a lifetime. These standards include choosing purity, contentment, pairing passion and non-attachment, self-reflection and devotion. Mental Health: Adding things to our life that help promote a healing environment. This is a combination of attitude and action. This can include eating nourishing foods to help heal or adding things to your routine that can enrich your life.

The first 2 limbs give us increase tranquility internally and in our environments. Purity comes through simplicity. Simple living means we choose to have and do less, but as a result, we enjoy more (Lee, 2016).

- 3) Asana (Movement & Postures) creates steadiness in our body. Don't force a perfect posture. Instead, notice how the body is feeling. Adapt the practice to your body's needs. Mental Health: Different poses and flows can help aid in the healing process. Different areas of mental health may require a different approach (see Table 1). Long holds may be beneficial to help promote endurance, teaching us that when we are uncomfortable, we can hold on for a few more breaths. We also need to learn what our body needs both mentally and physically as we move through different poses. Knowing when to hold a strong pose and when to relax into savasana, a kinder place to heal. Being aware of your thoughts and when to use active movement and flows to take yourself out of your mind and into your body. Also knowing when you need to move to child's pose or savasana, helping you relax your muscles, slow your breathing (and your heartrate), and creating a space for stillness.
- 4) **Pranayama** (**Breath**) controls and expands our energy flow. When we breathe, it's important to **breathe slowly**, which streamlines the breath, with the free and easy movement of the diaphragm, engaging the entire torso (in fact, the entire body). **Practice breathing through the nose**, which naturally slows the exhale, because the nostrils offer more resistance to the breath than the mouth. It also gives the lungs enough time to extract the maximum amount of oxygen and

carbon dioxide in the body. This type of breathing activates the parasympathetic branch of the autonomic nervous system and the relaxation response (Rosen, 2002).

Mental Health: Breathing exercises can help bring our awareness back to the body and the present moment. Often those dealing with mental health concerns live in the past or future, bringing a state of anxiety, fear, worry or depression. (see Table 1).

- 5) Pratyahara (Withdrawal of Senses) can be seen as withdrawing from the senses and choosing to focus inward. Pranayama (breath work) prepares the body for pratyahara and asana, which helps to prepare the body for meditation. It is the connection between the inner and outer aspects of yoga. How can one practice Pratyahara?
  - Detox from the media. We can start by withdrawing from the things that work against us, such as unhealthy food and toxic relationships.
  - Move yourself into peace. During asana practice, we release physical tension.
  - Focus the mind and the senses will follow.
  - Patience and practice.

The first 5 limbs can and should be practiced simultaneously.

- 6) Dharana (Concentration) Dharana means "holding," "concentration," or "steady focus." When you practice Dharana, you are "binding" the mind to one place, idea, or object. How can one practice Dharana? Taking a steady and comfortable seat (asana), controlling the breath (pranayama) and restraining the senses (pratyahara), focus your mind on one of the following:
  - Mantra Many concentration and meditation techniques rely on the use of sound to concentrate the mind. A very common mantra to use is Om (or Aum), which can be repeated aloud or silently in the mind, over and over, until the mind becomes still. A mantra can be a word or phrase (Hay, 2012).
  - Breath You can focus on the breath coming into and leaving the body, as an aid to concentration (Rosen, 2002).
  - An Everyday Object You can use a pleasing or soothing object to focus your attention on. For example, a flower, a key, perhaps a small statue of something which means something to you. Many yogis practice gazing at a flame. The practice of gazing is called trataka in yoga.
- 7) **Dhyana** (**Meditation**) a meditative state of being. The practice of Dhyana brings about keen awareness without focus and moves us from a state of doing to being. Although Dhyana sounds and seems similar to Dharana, it is subtly different. While Dharana teaches us a one-pointed focus, encouraging us to concentrate all of our attention onto the breath, or a sound,

or a visualization, Dhyana brings about keen awareness without the focus. Mental Health: Meditation can help clear the mind and create peace within the body and mind. Different types of meditation are more effective that others for certain areas of mental health. For example, those with anxiety, engaging in guided meditation is the best approach. Sitting in silence meditation, ruminating in their own thoughts, could be a struggle. Another approach could be a seated meditation, while adding the Om (Aum) mantra. The Om activates the vocal cords and vibrates the vagus nerve, which has shown to calm the mind. When you focus on one thing (ie Om, breath, mantra, etc.), other thoughts are temporarily let go.

Limb 6 & 7: Develops concentrated focus (Dharana) into a devotional awareness in which we feel inner peace and enter meditative stillness (Dhyana).

8) Samadhi - with regular practice, we can live, and move, and breathe in inner tranquility and joy (Source: True Yoga, Jennie lee). Only by relaxing, reposing in the self, by practice of resting, conscious relaxation and conscious rest can you achieve this state of samadhi. Unconscious rest is sleep which we are forced upon by nature. In sleep you are not really resting. It is possible only in deep meditation because you are consciously resting. Mental Health: As we bring the first seven limbs into alignment with our needs, we will move closer to completeness, or samadhi. The closer we move towards a healthier alignment, our ability to heal increases.

The following table reviews two mental health topics (depression and anxiety) and how different elements of the 8 limbs have shown to help in the healing process. Keep in mind that everyone is unique and there needs to be a flexibility and awareness in knowing what is working for you and what you need to let go of in your yoga journey.

Table 1: Yoga Elements Can Help Mental Health

Topic	Yoga Elements to Consider
Anxiety	<ul> <li>Poses (Asanas): Movement, to engage the mind and activate calming parasympathetic pathways. (Sun salutations, Yoga flow, Vinyasa flow)</li> <li>Breathing: 1) Chanting of yoga mantra, 2) Om, 3) Ujjayi breath, 4) Abdominal breathing (those with anxiety tend to breathe primarily in the chest and at a faster rate than normal. Slow exhalations through the abdomen can help</li> <li>Stretching: Can improve stress and cortisol levels.</li> <li>Meditation: Guided Meditation preferred</li> </ul>

	<ul> <li>(avoid silent mediation – long period of stillness and silence not preferred)</li> <li>Avoid: Long periods of stillness and silence. No hot yoga – heat often activates the stress response</li> </ul>
Depression	<ul> <li>Breathing: Breath of Joy, Ujjayi Breath, Kapalabhati, Breath count exercises (slowing down the breath), Dirga (yoga 3-part breath)</li> <li>Poses (Asanas): Backbends stimulate and elevate mood more than other postures (eg. cobra, sphinx, hasta utthanasana), regular exercise, ending practice with yoga nidra and/or relaxation</li> <li>Avoid or Reduce: Restorative yoga may not help (long holds in gentle poses may leave a depressed mind to return to negative thinking)</li> <li>Mantras: Dynamic mantras can help release emotions – mantras said vigorously can release anger, due to some depression can be the result of anger turned toward self</li> </ul>

Yoga and Anxiety. Each mental health topic could impact the body in a different way. "As a complex mental and physical phenomenon, anxiety influences the cardiovascular, respiratory, gastrointestinal, immune, and endocrine systems, each of which is modulated by interactive feedback loops within the nervous and circulatory systems" (Mason, p.29, 2018). "Studies of anxiety disorders reveal dysfunctions in the central nervous system (CNS), autonomic nervous system (ANS), and hypothalamic-pituitary-adrenal (HPA) axis, a neuroendocrine component of the stress response. The two branches of the ANS, the PNS and the SNS, counterbalance each other" (Mason, p.29, 2018). Understanding how to bring balance to the different systems in our body can help us address mental health in a more holistic way. For example, doing a yoga flow refocuses the awareness to the body, allowing the mind to temporarily rest from the worries that often comes along with anxiety.

Anatomy of Breathing. Studies show that yoga can bring balance to the ANS. Researchers measure autonomic balance when they use the heart rate variability (HRV), taken from the rate of change in the heartbeats per minute between the inhales and exhales. As we breathe, our inhaling slightly speeds up the heartrate, while exhaling slows the heartrate down – this is called normal sinus arrhythmia (RSA). Inhaling stimulates the sympathetic nerves while exhaling stimulates the parasympathetic nerves. "HRV is a

composite of the effects of breathing (and other factors) on vagal parasympathetic activity (slowing the heart) and sympathetic activity (speeding up the heart)" (Mason, p.32, 2018). In anxiety, there is an overactivity of the SNS, and an underactivity of the PNS which leads to a reduced HRV. This can be seen in a loss of flexibility and adaptability cardio-respiratory system. The PNS is underactive, which is necessary for feelings safe and calm. Using a slow controlled breath, while particularly lengthening the exhale, helps in bringing harmony to the body.



Yoga and Depression. For example, deep breathing techniques are an important part of the yoga practice for alleviating depression. A good breathing exercise is yogic 3-part breath (dirga), which can be taught with the Ujjayi breath. "The typical breathing pattern of a person suffering from depression may be shallow, and dirga expands the lungs and deepens the breath, thus encouraging an increase in oxygen consumption and a release of carbon dioxide" (Mason, p.63, 2018). Practicing a breath like dirga can encourage deep breathing which can induce short-term feelings of vitality.

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Journal of Nonprofit Innovation

#### **Massage Therapy and Trauma**

By Julie Karlinsey, LMT; CMHC

**About Author:** Julie Karlinsey loves working with and learning from people. She began her helping career as a Licensed Massage Therapist in 1997. Wanting to integrate body, mind, and spirit modalities Julie added a master's degree in Clinical Mental Health Counseling and Chaplaincy to her learning.



Trauma is the experience of, or perception of, something disturbing or dangerous. Examples may include witnessing a disturbing scene; physical, emotional or sexual abuse, vehicle accidents, wartime events, injuries, and many other situations.

Trauma is an experience that exceeds our window of tolerance. Most life experiences can be rated in a range from 0 to 10 scale. 0 being the lowest or no intensity and 10 being the highest. Trauma is an experience or exposure to something that is not within our scope of experience, the trauma exceeds the 0-10 range. When this occurs, our brain does whatever it can to help us survive the impending threat and responds with *Fight*, *Flight* or *Freeze*. This process is referred to as the Neurobiology of Trauma.

Dr. Bessel van der Kolk, Peter Levine, MD and Stephen Porges, PhD are leaders in the field of the Neurobiology of Trauma. Their collective work explains the brain's Trauma response and further describes approaches and treatments that can assist the brain and body in healing from Trauma. Among these treatments, Massage Therapy and other forms of bodywork are shown to have clinical success in relieving trauma symptoms. The experts teach that when varied forms of massage are

skillfully utilized, they can play an essential part in the healing process for those who have experienced Trauma.

The Briere & Runtz Trauma symptom checklist gives examples of how trauma manifests in the body. Digestive issues, Headaches, Sleeping issues, Muscle spasms, Chronic pain, etc. A trauma informed massage therapist can work with the systems of the body to sooth the nervous system, provide a haven of safety, and assist the body in releasing trauma and tension.

While we can read the last sentence in only a moment, the process of utilizing massage in treating trauma is more complex and requires education and training.

Trauma affects a person's brain to respond as if the threat is happening right now. Even though the experience is in the past, the brain sends chemical signals as if the threat is happening in the present moment. A person's individual response to trauma is important to assess so the massage therapist knows how to work with that individual.

For example, if the primary response to trauma is *Fight*, the person's nervous system is working overtime, hypervigilant even, in preparation to fight, their body will show up with symptoms of high muscle tone, or what this author calls "Perma flex" of the musculature, *Fight* may also cause insomnia, or digestive issues.

Another example: A person who responds to the threat with a *Freeze* response may have low muscle tone and low affect, their respiration rate may be slowed, their cognition response may be compromised. **Trauma informed massage is an effective, if not essential, treatment for those who have endured traumatic experiences.** 

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## **Sound Bathing as a Healing Modality**

By Dhyani Bella Niedelman, Sound Bath Instructor



Sound therapy is thousands of years old. But today the ancient practice of singing bowls is hitting the mainstream. What is a sound bath?

It is an acoustic "concert" session, either individual or group, devoted to wellness, intention, grounding, and relaxation, conducted by a sound bath practitioner. They orchestrate overlapping sounds, creating deep soothing vibrations. The experience allows people to integrate mind and body (1, 3, 4, 5).

Sound bath practitioners use a variety of instruments in their programs to achieve healing. Singing bowls, both Tibetan and crystal, are each tuned to a different note to promote a calm meditative state that corresponds to the body's chakras, otherwise known as energy centers. Other instruments include gongs, tuning forks, chimes, drums, didgeridoos (the oldest known sound healing instrument used by Aboriginals) ocean drums and rain-sticks (4, 5). To me, each instrument has a purpose; in short, gongs bring up deep emotions, bowls retune and balance, water sounds wash away, chime sounds bring in manifestations. Each instrument also corresponds to each of the energy centers, the lower deeper frequencies being more grounding for the root, sacral and solar plexus and the higher pitch/note instruments for higher chakras.

Listening to music can trigger the release of dopamine in the body, according to a Harvard Health article. Certain sounds and frequencies are known to promote healing. Sometimes a sound bath will engender a release so strong that it brings a person to tears. Typical benefits of a sound bath include:

- lowered heart rate and blood pressure
- lessened stress
- greater energy levels
- more positive outlook
- reduced physical pain
- reduced anxiety and depression
- better sleep (3, 4, 5, 6)

Sound baths have also been successfully used with trauma patients. In his groundbreaking book *The Body Keeps the Score*, van der Kolk points out that art forms such as music can successfully treat trauma nonverbally (7).

Trauma induces a freeze response in a victim. Healing needs to take place at the body level, as opposed to analytic thinking. Sound therapy practitioner Simone Vitale points out that "[T]herapeutic application of sound vibration, as it travels through bones, muscles, and facia, can help to bring movement to these stagnating . . . areas, therefore helping the stuck energy to circulate again" (2, 8).

Sound bath therapy is not a cure-all for every disorder. But it is a powerful tool in advancing both mental and physical health in human beings. Perhaps that is why people have been using it for so long.

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## **Intuitive Eating: A Nutrition Component of Self-Care and Healing**

By Maria Givler, M.Ed., RDN, Clinical Assistant Professor, Utah State University

Intuitive Eating (IE) supports that the weight-centered health paradigm (WCHP) can result in a variety of mental and physical harms (1,5).

Intuitive Eating (IE) is an approach to healthful eating developed by dietitians Evelyn Tribole and Elyse Resch (2). After years of experience in private practice, Tribole and Resch realized something was inherently missing from methods used to promote weight loss and maintenance. According to Tribole and Resch: "The process of Intuitive Eating is a practice, which honors both physical and mental health. Intuitive Eating is aligned with Health at Every Size (HAES)(3) because the pursuit of intentional weight loss is a failed paradigm, which creates health problems: including weight stigma, weight cycling, and eating disorders. All bodies deserve dignity and respect" (4,6).

#### 10 Principles of Intuitive Eating

- 1. Reject the Diet Mentality
- 2. Honor Your Hunger
- 3. Make Peace with Food
- 4. Challenge the Food Police
- 5. Discover the Satisfaction Factor
- 6. Feel Your Fullness
- 7. Cope with Your Emotions with Kindness
- 8. Respect Your Body
- 9. Movement-Feel the Difference
- 10. Honor Your Health-Gentle Nutrition

Intuitive Eating: A Revolutionary Anti-Diet Approach

The notion that all bodies deserve dignity and respect challenges many of the societal voices that say one must look a certain way or fit into a certain size to obtain success, love, recognition, acceptance, etc. On the other hand, the principles of IE do not foster an "anything goes" mentality. The core principles of IE support mental and physical wellness, with an overarching tenant of self-respect and self-care.

What does self-care look like from a nutritional perspective? Nutritional self-care incorporates

attunement with how your body feels and what it needs to function optimally (4). In today's fast-paced world, truly listening to one's body may require skill development, reprioritization, and intentional change. Optimal functioning includes peace with self, achievable goals for health, and realistic expectations (2).

#### Questions to consider include:

- 1. Does the diet mentality exist in one's belief system?
- 2. Is stress affecting eating choices? What is truly needed to manage tension?
- 3. Is enough eating time allotted to enjoy food and sense satiety cues?
- 4. Have genetics been taken into consideration to support what is achievable for the individual?
- 5. Do individuals know the right sources to obtain reputable nutrition information?
- 6. Has professional help been explored in cases of abuse or trauma?
- 7. Does food security exist, allowing the attainment of healthful foods?

Intuitive Eating principles invite learners to consider aspects of nutrition that might not have been addressed in the past. Time, practice, and patience are requirements, yielding more holistic and sustainable change.

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## Singing and Healing: Thought Paper

By Kimberly Nearon – Vocal Coach and Performer

**About Author:** Kimberly Nearon has a Bachelor of Fine Arts degree in Music Dance Theater. She has taught private voice lessons for almost 20 years. Kimberly created the drama program at St. Nicholas School in Los Altos, CA and directed and choreographed shows for children's companies around San Francisco Bay Area. Kimberly is the writer and director of *Ship Brooklyn, a New Musical* that premiered in June 2018.

Singing can be a healing experience, both for the body and the soul (1, 3, 4). "Music has the ability to repair brain damage and return lost memories" (3). Common themes in recent studies and articles discuss how "singing releases endorphins, serotonin and dopamine - the 'happy' chemicals that boost your mood and make you feel good about yourself" (3). "Singing also counts as an aerobic activity as it introduces more oxygen into the blood leading to better circulations - and a better mood" (3). Singing can "stimulate the immune response", "improve snoring", and "improve lung function" benefiting those who suffer from "asthma, cystic fibrosis, cancer, MS, COPD and quadriplegia" (1). Singing can also help overcome "strokes, brain injury and even Alzheimer's" can find benefits in music as it works both sides of the brain the language left side and musical interpretation on the right side to "increase brain activity" for "recovery" (2).

Singing can also help with personal development as the singer works on timing, words, pitch, and volume. "Mastering a new song can deliver a real sense of achievement, build self-esteem and increase confidence. It also exercises our memory, flexes our concentration, and tests our listening skills" (4). And lastly, a common theme is connecting bonds with others as we sing, like singing in a choir. "Group singing gives us a sense of belonging, working together for a common purpose, and bonding with choir members. Like yoga, singing forces you to focus on your breathing and physical performance, giving you a break from the brain-chatter and worries that occupy your mind throughout the day" (4).

With so many potential benefits impacting your health, anxiety, relationships, and personal joy, singing is a great tool to relieve the stress that results from these areas of concerns. Why are more people not singing? Many people worry about having a terrible voice, or they can't sing. We need to ask ourselves, who do you define can sing? How do you get chosen for that gift? Is it something you are born

with, or can you develop this gift? As a private voice teacher, I deeply feel that anyone can sing to one degree or another. Not everyone is meant to be a professional opera singer, or the next broadway star. People should be individuals and not feel the need to be like someone else. The journey for singing is an individual matter and could have a profound effect on you, in your own special way!

My Experiences. I must admit, I was a bit taken back when a former professional opera singer expressed that she didn't feel she was truly gifted. When she taught voice, she also felt most students didn't have a real gift for singing. However, she taught because she had to pay the bills. I was stunned to hear that perspective. True, not everyone will be singing opera for their bread, but not everyone has that as a personal goal. I have taught mothers who wanted to sing to their baby and feel that beautiful connection with their newborn. I have taught working professionals who wanted to participate in their community choir or sing in their synagogue. Or a young child who wanted to find joy singing in their school's talent show. There are many different reasons why people want to sing, and all are worthy reasons. There are many benefits to singing, regardless of where or why we sing.

In my studio, I often get new students, or students who have vocal challenges with past vocal experiences. They come in anxious and sometimes feel stuck. In time, I began calling my teaching style "vocal yoga". It feels more like a type of meditation in the approach to finding a healthy balanced voice. In process, the singers are getting less anxious and, by get getting less anxious, they are becoming better singers! Here are a few examples and experiences to illustrate different aspects of teaching voice.

A Nervous Student. A young man comes to me completely flustered, lots of nervous energy, and a major determination to be able to sing well. His dream was to join a college a cappella vocal group. Unfortunately, he was often flat. His high school choir teacher tried to correct him with tips (use smiling cheeks, lift your eyebrows, move your lips this way). This young man was so tight in the face, shoulders, jaw with zero connection to his breath. Even though he was trying to use his diaphragm, he was not sure he knew what that exactly was. This approach did not allow him to progress.

Stretching and Breathing: I had this young man take time to stretch and get the blood flowing. He needed to connect to his body and think of his body as the instrument. I often have my students lay down on the floor, on their back, knees up, get good alignment and just breathe. If a student is still too anxious to breathe, I would guide them with some meditation. It was important to stop, slow down, and breathe. And then let them get reconnected to their body and spirit. It is so beneficial to feel how the body takes in air, how the diaphragm supports that air, and how that can connect with our vocal cords and then create an amazing

resonance through the body. It is such a powerful feeling to discover. It also gives you time to connect with your body. We need to ask ourselves, Am I holding tension in my neck? Am I breathing in chest? Is my face and jaw tight? Can I let that go? Taking time out to find this will do wonders in your ability to sing. Many of the singer's challenges could be resolved if they could find that balance.

After a session or two, this young man had a completely different experience with his voice. He looked like he just got out of a massage session. He was not used to being relaxed when singing. And he could finally feel a connection to his breath and how that worked with his vocal cords. He also sang on pitch with a beautiful sound he had never heard come out of his body before. It was such an amazing discovery. This young man needed a safe place to let go of his worries and judgements in order to progress. He needed to know that someone believed in him and that he had a voice in there. He needed to be willing to explore other ways to produce a healthy balanced sound. His grateful mom was worried that she would have to let her son know that he did not have the gift to sing, and he would need to find another hobby. Oh, what a shame if she did that. He can sing, he loves to sing, and singing will benefit him his whole life.

The Girl Who Could Not Sing. A teenage girl recently moved into my area. She had a new stepmother who wanted to gift her with voice lessons. This sweet girl had a passion for singing, it was her heart and her soul. It is the only thing she wanted to do. But she also, couldn't sing. I mean, literally could not sing. No sound would come out of her. She was so scared to sing that she told me to look away when I gave her a song to work on. I told her to look at my Christmas tree on the other side of the room and I would have my back towards her. And even still, she was so tight with vocal tension, there could be no air to help the vocal cords create any sound. And yet, this was important to her. Her mom had died a few years before, and this was her way to heal. So, with some laughs and a bit of a sense of humor, playing vocal games and maybe a pillow fight with our singing, we found our voice. Creating a voice studio that was a safe space to let go of walls was important for her to find her voice. I believed in her. I sang with her and cried with her. In time, she found her voice. Her high school choir encouraged her to finally sing a solo in front of her school. And then she began writing music with her best friend and recorded them. She found her voice, and not just her singing voice.

**Dancer and Singer.** Another teenage student came to me as a dancer who wanted to be a better singer in her singing/dancing group. I told her, "Welcome to vocal yoga." She progressed quickly. You could see in her facial expressions the wonder of finding this incredible voice she never knew she had. When you feel balance and resonance, it feels incredibly spiritual. She had a gorgeous soprano voice that continue to expand with each challenging piece

of music. She found joy. She was the dancer who was now the leading lady in her musical. But greater things came from singing. Her father had a hard time connecting with her, until she began to sing. He loved music, and so they formed a wonderful bond over music. Her mom said, 'The power of community through music is a great way to describe the healing aspect. People more readily find common ground when they communicate through the arts.' Her daughter 'struggled with finding true friends and a 'tribe' as a teen. Being part of her singing and dancing group, musicals in town and through her church created camaraderie that she will never forget. The most powerful experiences were the ones that were combined with serving others.' Singing, changed her life. Could it change yours?

**Personal experience**. I was a really shy and quiet child. My kindergartner teacher said he heard maybe five words come out of my mouth that whole year. I was also struggling with dyslexia that kept my reading comprehension skills to very low levels. I wanted to just quietly hide and get through the drama that school had presented to me. But at home, I was very creative. I loved to sing and dance and escape to my imagination. Amazingly, my mom enrolled me to participate in Crazyatrics Children's Musical Theatre (later known as Edward Belasco Theatre). I was in the musical Big River, and was given a tiny little solo, sharing the song "Arkansas" with two other girls. I do not remember how I felt when I sang it, but my dad has told me that I looked petrified, and he thought I might run off the stage. He was convinced I would never do a musical again but was so proud of me to get through this one. And yet, that was the beginning of many musicals, solo concerts, a degree in Music Dance Theater and teaching, directing and writing my own musical.

#### Singing Can Help Build Confidence and Life Skills.

What did I have to gain from being in a musical and taking voice lessons, and dancing, aside that it became a career profession? I gained confidence. I found my voice, and not just a singing voice. I found songs that spoke to me, that gave me a space to express my thoughts and emotions. I was able to work on reading and comprehension skills as I would learn scripts and dig deep into the plot and character development. I was able to work on making friends and building relationships with those I performed with, in which was petrifying to me before. I worked on listening skills, getting directions (which was challenging to me), and still learning to take criticism without putting emotional energy into it. I learned how to be a leader, a speaker, how to take on something challenging and scary and come out feeling like a winner. I learned life skills and could find the health, de-stress and joy benefits that can last a lifetime.

Ask yourself: Can singing help me heal? Consider the potential benefits of singing. If you have a desire to sing, but maybe you are worried you don't sound very good -

Sing Anyways! Sing in the shower, in the car, maybe join a choir and take private lessons. You will greatly benefit from singing. Avoid comparing or thinking that singing has to be a competition. If you don't feel good about your singing, it won't feed your soul. For teachers and educators in voice, you need to see that your gift to teach students to discover their voice can be life changing. You might think you are a great teacher if your student wins a Tony, but maybe you are the best teacher if you changed a life.

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## We Need Trauma-Informed Workplaces: Review

From Harvard Business Review, March 31, 2022 Original article by Katharine Manning, Author of *The Emphatic Workplace*, Review by JoNI Staff <a href="https://hbr.org/2022/03/we-need-trauma-informed-workplaces">https://hbr.org/2022/03/we-need-trauma-informed-workplaces</a>

We are seeing a growing number of articles about the need for organizations to support employees through trauma-informed approaches. "Organizations have had to confront issues they never expected and find new ways to support their employees through repeated traumatic experiences."

Overview. This article addresses how organizations have been dealing with trauma in their workplaces for some time now, and it looks like organizations are more open to addressing these needs. Over the past few years there has been turbulent times with Covid, political unrest, racial violence, war, environmental disasters, and more. This article addresses the need to recognize that anxiety and depression having been on the rise. "Trauma is not new in our organizations. It's not going away, either." Did you know that there is an estimation of

six in 10 men and five in 10 women who experience at minimum of one trauma in their life? The numbers also shows that PTSD impacts 6% of the population in their lifetime. "Trauma and distress can arise from a wide array of causes, including domestic violence, sexual assault, racism, bias, harassment, economic uncertainty, political division, and more. New challenges arise every day, and conflict and strife anywhere in our globally connected world affect us all."

What can workplace do? "The way organizations support people during periods of trauma is uniquely powerful, and the ramifications are long-lasting." This article gives us six guiding principles to ensure that our organizations have the skills and resources to address trauma in the workplace.

#### Six Guiding Principles

This information is taken from the *Centers for Disease Control and Prevention:* 

- 1) Safety
- 2) Trustworthiness and transparency
- 3) Peer support
- 4) Collaboration and mutuality
- 5) Empowerment, voice, and choice; and
- 6) Cultural, historical, and gender issues.

Simplified version of the six principles:

- Acknowledgement ("I will be heard")
- Support ("I can get the help I need")
- Trust ("I will be treated fairly")

For the full article, visit: <a href="https://hbr.org/2022/03/we-need-trauma-informed-workplaces">https://hbr.org/2022/03/we-need-trauma-informed-workplaces</a>



### Nonprofit Spotlights





#### NONPROFIT SPOTLIGHT

#### **Trauma-Informed Utah**



HQ: Salt Lake City, Utah

Operating In: State of Utah, USA

#### Mission

The mission of the TIU Center is to promote and support efforts to move Utah toward becoming a trauma-informed state.

#### Vision

That all Utahns understand the potential impact of adversity in childhood and as adults; and work to implement the trauma-informed approach for building resiliency and reducing the impact of adversity across the lifespan.

#### Value

- <u>Trauma-Informed Approach</u>: The trauma-informed approach is applicable in all settings, including the TIU Center.Diversity, equity and inclusion: Considering issues of diversity, equity and inclusion is important in TIU processes and products.
- <u>Accessibility</u>: TIU Center serves the entire state in content and presence.
- <u>Sustainability</u>: A stable funding base is necessary for supporting sustainability.
- <u>Evidence based</u>: Programs, policies and practices are built on the best available knowledge/evidence base.
- <u>Accountability</u>: Establish outcome measures to evaluate quality and impact.
- <u>Community-driven</u>: The TIU Center supports the work of others and is responsive to evolving needs identified by the community.
  - Engaging in Education
  - o Cultivating Compassionate Leadership
  - Shaping Policies and Programs
  - o Shifting Organizational Culture



#### What is Trauma-Informed Approach?

A Trauma-Informed Approach is how a program, agency, organization, or community:

- Thinks about and responds to those who have experienced or may be at risk for experiencing trauma.
- Makes a change in organizational culture.



#### A Framework for Change: The Four Rs

- REALIZES the widespread impact of trauma and understand the potential paths for recovery (and prevention)
- **2. RECOGNIZES** the signs and symptoms of trauma in clients, families, staff, and others involved with the system
- **3. RESPONDS** by fully integrating knowledge about trauma into policies, procedures, and practices
- **4.** and seeks to actively **RESIST RETRAUMATIZATION**.

**Visit:** https://www.traumainformedutah.org/

#### WikiCharities Profile:

https://www.wikicharities.org/nonprofit/USA/86-3369536

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#### NONPROFIT SPOTLIGHT

## Rise Up School of Dance



**HQ:** Salt Lake City, Utah **Operating In:** Utah, USA

#### Mission

To harness the power of dance, mentorship and community to empower students to realize their unique value and develop physical, mental, emotional and social skills that equip them to become the people they are meant to be.

To remove the barriers of socioeconomic status by establishing dance studios in and around underserved areas and providing financial aid and supplies for students in need in a manner that is dignified, easy to access and sustainable through community partnerships and sponsors.

To eliminate the stereotype of the "perfect dancer body" by promoting body positivity, diversity and inclusion in the classroom and stage and through health and wellness education.

#### Value Statement

When students are seen, known and loved they are empowered to overcome obstacles, invest in their community and grow into the people they are meant to be.

#### **Short-term Goals**

To complete our capital campaign, move into our long-term facility and increase capacity from 100 to 300 students.

#### **Long-term Goals**

To have 300 students per week participating at RUSD. To offer fully funded scholarships for every student in need. To increase our mental/social/emotional health programming.



#### Successes

Opened second classroom for after school dance program, increasing after school program from 20-40 hours per week. Increased from 40 to 90 dance students, 50% from underserved families, 60% ethnic minorities. Provided scholarships for ALL underserved students to participate in dance classes, recitals. Performed free production of Clara's Storybook Nutcracker for

over 800 community members in Rose Park in Dec 2021. Chosen to participate in LDSCharities Giving Machines, received \$106K in program specific donations. Rewrote The Nutcracker to be more inclusive and remove racial stereotyping common in traditional renditions of the holiday classic. Hosted free family events monthly for RUSD families to bolster community and deepen relationships. Distributed food and warm clothing to families in need in our community.

#### Challenges

Heat in the studios was immense during summer months, limiting our program hours due to intense heat. Current units do not have attached bathroom. Teachers having to walk children to bathrooms during class periods takes away from the class time and creates disruptions, as well as a safety concern for kids walking across the parking lot to shared tenant bathrooms. Increased students with financial need, finding scholarships for them. COVID-19 created capacity challenges due to our small space, as well as varied results in student participation based on COVD numbers.



Visit: https://riseupschoolofdance.com/

#### WikiCharities Profile:

https://www.wikicharities.org/nonprofit/USA/riseupschoolofdance